

TST ADVISORY COMMITTEE

July 23, 2021

2022-2023 Budget Presentations Part 1 of 2

- Sheriff's Office (*slides 2-11*)
- Pretrial Services (*slides 12-16*)
- Prosecuting Attorney's Office (*slides 17-20*)
- Public Defense (*slides 21-26*)
- District Court (*slides 27-32*)
- Superior Court (*slides 33-41*)

SHERIFF'S OFFICE- CORRECTIONS

- Diversity, Equity & Inclusion
- Chemical Dependency Program (CDP)
- Inmate Mental Health Services
- Preparing for Reentry Employment
- TST Corrections Coordinator



DIVERSITY,
EQUITY
AND
INCLUSION
(DEI)

With respect to DEI, what has your program/ office/ department accomplished since last year? We have worked with our treatment partners to ensure that participants are given every opportunity regardless of race, gender, economic and sexual orientation to participate in programming if they meet eligibility requirements. What is planned for the next year? To continue to serve our incarcerated population, to the best of our ability, and release them back into the community much better than we received them. Give them the knowledge and tools to be a contributing member to the community. What are the main barriers to this work? In some programs, we have little and/or no control over who the court orders to participate in programming.

Thurston County Sheriff's Office and our contracted treatment providers are committed to fostering an environment that supports and encourages diversity, equity and inclusion. We strive to provide a safe environment to the community, incarcerated population and our staff without regard to one's race, gender, sexual orientation and economic status.

The Sheriff's Office adheres, not only to our Sheriff's Office Code of Ethics, Ethical Behavior and Ethical Standards Policy, but to our core values of Integrity, Knowledge, Judgement, Courtesy, Loyalty, Honor, Character, and Integrity.

Working in the criminal justice field, we understand the harm that results from injustice.

CHEMICAL DEPENDENCY PROGRAM

- Program Description: Chemical Dependency Program provides substance use disorder treatment services using Moral Reconciliation Therapy (MRT) to individuals (including Drug Court participants) held in the Thurston County Correctional Facility.
- Historical Funding & Data:

	Budget	Actual	Variance	Number Served in Year	Other
2019	\$389,613	\$395,655	-\$6,402	52 Drug Court clients 69 jail participants	
2020	\$399,714	\$360,733	\$38,981	37 Drug Court clients 39 jail participants	
2021	\$399,714	NA	NA	NA	

CHEMICAL DEPENDENCY PROGRAM

Key Issues: Budget Change-

- *Requesting maintenance level funding only*

COVID-19- How has your program adapted to the current state of the pandemic? Please explain increases or decreases in demand for services and impact on your budget request. Have you made service changes as a result of COVID that are likely to remain in place?

- *The Chemical Dependency Program experienced several changes due to the pandemic.*
- *The importance of continuing the Chemical Dependency Program through the March 2020 shutdown was critical. We had 35 participants in the program and 7 on the waiting list. It was imperative that we find a way for them to continue and complete their treatment program. This came with a great deal of trial and error before we settled on virtual sessions. Virtual sessions also presented several challenges due to no WIFI access or very limited WIFI. In March 2021 we only had 8 in CDP and no one on the wait list. As participants were added into CDP the larger group had to be split into smaller groups to allow for social distancing. Today we have 14 in CDP and 4 on the wait list.*
- *Census did decline through the remainder of 2020 and into the first quarter of 2021. District and Superior Court were conducting limited in-person hearings and no trials were being conducted. District and Superior Court are now conducting hearings and I expect to see an increase in orders for CDP as they begin to work through the back-log of cases.*
- *Work Release was also shutdown at the end of March 2020. Phase II of CDP is Work Release. This caused concern for the CDP program and the participants. This is the time when they work with Leon, the PREP instructor, to find employment and maintain employment. Those who were able to obtain clean and sober housing, along with having an essential job, were transitioned to EHM early and prior to them completing Phase II.*
- *The ability to utilize the programming computers in the Housing Doms and Options will remain in place, but the ultimate end goal is to return to the conducting in-person groups for the Chemical Dependency Program.*
- *Total CDP Graduates in 2020 was 36. Total CDP Graduates in 2019 was 51.*

Other Goals/ Context (optional)

- *The Request for Proposal (RFP) for the Chemical Dependency Program goes out this year for 2022.*
- *To continue to grow the program and provide SUD treatment to those incarcerated in the Thurston County Correction Facility and court ordered to participate.*
- *To provide quality SUD treatment to participants while giving them the tools, education and support needed to be successful, contributing members of their communities. Treatment/Sustainable Employment/ Safe/Sober housing environment is the goal of the Chemical Dependency Program.*

2022-2023 Budget Preview:

- *Maintenance level funding only.*

INMATE MENTAL HEALTH SERVICES

- Program Description: This program has several components:
 - Pre-Trial Release focuses on service planning (including connections to treatment and housing) to support the release of individuals with behavioral health disorders while charges are pending (when appropriate).
 - Re-Entry Assistance focuses on transition planning and education for individuals in the Thurston County Correctional Facility with behavioral health disorders who will be released back into the community.
 - Transitions & Medication Management ensures individuals in the Thurston County Correctional Facility with mental illness are connected to medication management to reduce symptoms that impair functioning and case management to support transition from to work release or electronic home monitoring.
 - Psych ARNP Prescriber prescribes, administers, and monitors psychiatric medications for individuals in the Thurston County Correctional Facility.
 - Additional funding covers the cost of Correctional Deputy time related to the TMBHASO Trueblood program.
- Historical Funding & Data:

	Budget	Actual	Variance	Number Served in Year	Other
2019	\$350,495	\$310,580	\$39,915	Pretrial release: 13 Reentry Assistance: 206 Psych ARNP: 352 Transitions & Med. Management: 100	
2020	\$324,628	\$182,738	\$141,890	Pretrial release: 8 Reentry Assistance: 126 Psych ARNP: 331 Transitions & Med. Management: 41	Underspending largely due to COVID
2021	\$330,628	NA	NA	NA	Added \$6,000 for cost of psych meds

INMATE MENTAL HEALTH SERVICES

Key Issues:

Budget Change -

- The contract provider is requesting a 3% increase which equates to an increase of \$6858.00 from the amount budgeted in 2021. This increase is due to an increase in cost for services provided by the contracted psychiatric ARNP, Transition Case Manager and Re-Entry Coordinator. The contracted provider also purchased the Living Skills Complete Collection from Hazelden.

COVID-19- How has your program adapted to the current state of the pandemic? Please explain increases or decreases in demand for services and impact on your budget request. Have you made service changes as a result of COVID that are likely to remain in place?

- The Psychiatric ARNP services had already shifted to Tele-Health sessions and was minimally impacted. Referrals to the provider decreased slightly but the decrease did not mirror the reduction of our inmate population. As 2020 progressed there was an increase in arrests of individuals who were showing symptoms of being acutely mentally ill. This could have been attributed to a lack of access to community services and community supports that were shut down or significantly reduced due to the pandemic. Navigating virtual appointments without the availability of technology to support it would be difficult for most individuals with significant mental health issues.
- Transitions and Pre-Trial/Re-Entry experienced several shutdowns where they were unable to enter the facility due to being non-essential staff. They were unable to physically access clients and had to predominately work with them via the electronic kite system from their homes. Kites for services increased, clients saw this as way to connect to the outside world and with non-correctional staff. Clients were experiencing the same uncertainties that the general public were.
- The pandemic significantly changed the processes of accessing services within the community. This proved to be challenging due to many state & community agencies that shut down or were only offering limited services. The team had to develop new resources in the community that were available to help the client, while incarcerated and upon their transition back into the community. The team referred clients to other jail program staff to help the client navigate accessing services in the community and to reduce barriers, such as ID, drivers license, social security, along with housing and employment. The team worked on finding services in the community to help clients get access to smart phones and/or internet services to allow clients to connect with resources in the community.
- ZOOM sessions of the Living Skills class are well received but in-person classes allow a better opportunity to interact with the participant and see their behaviors and how they interact with others. In-person also gives a better idea of what skills they have and/or what skills they don't have and may need further development of.
- The current Transition Specialist and Pre-Trial/Re-Entry Specialist have previous experience working in a jail setting along with various levels of SUD treatment experience. This allows them the opportunity to meet the client where they are at. Incarcerated clients benefit from guided facilitators providing insight on how they might want to make changes and giving the client a greater chance of success when coupled with re-entry services that establish a point of contact in the community upon release.
- All clients requesting enrollment and meet criteria for enrollment initially work on an individualized pre-release plan. The client then meets with Kathy or Louie, on an individual basis, and their pre-release plan is reviewed with them. The client then works with them on their final release plan. Clients seem to enjoy working on their pre-release plan for when they release back into the community.

Other Goals/ Context (optional)

- To continue to reach out to community providers for services and assistance to support all clients while in jail and upon their transition to the community.

2022-2023 Budget Preview:

- Requesting for 2022/2023 funding of \$235,044.37 per year which is a \$6858.00 increase from 2021.

PREPARING FOR REENTRY EMPLOYMENT

- Program Description: Preparing for Re-Entry Employment Program (PREP) provides pre-employment training workshops and services to adults with behavioral health disorders in the Thurston County Jail with the goal that participants will become gainfully employed at exit.
- Historical Funding & Data:

	Budget	Actual	Variance	Number Served in Year	Other
2019	\$119,143	\$118,111	\$1,032	107	
2020	\$122,003	\$94,477	\$27,526	51	
2021	\$122,003	NA	NA	NA	

PREPARING FOR REENTRY EMPLOYMENT

Key Issues:

Budget Change -

- *Requesting maintenance level*

COVID-19- How has your program adapted to the current state of the pandemic? Please explain increases or decreases in demand for services and impact on your budget request. Have you made service changes as a result of COVID that are likely to remain in place?

- *The most significant barrier has been the loss of in-person services, including conducting PREP classes at the jail and at Work Source.*
- *Connecting clients with smart phones to allow them to access services, job search and resources virtually was a very significant barrier to gaining employment and access to community partners.*
- *Having the ability to streamline virtual services in the effort to connect clients to employment and other wrap around services necessary to allow their success in the community.*
- *Some decrease in services due to a drop in the jail population and the suspension of the Work Release program.*
- *Significant increase in the amount of second chance employers making it a job seekers market for those that are justice involved.*
- *Service changes that are likely to remain in place are: We have adapted the virtual space model along with returning to some in-person services. Examples would be able to conduct both in-person or virtual classes to those incarcerated at the jail and Work Release. Providing virtual classes allowed all phases of CDP participants to attend class together. This was not an option prior to COVID-19.*

Other Goals/ Context

PacMtn, the contractor for this program, is looking to add other services to provide additional supportive programming to clients participating in PREP and to other justice involved individuals who are re-entering into the community.

2022-2023 Budget Preview:

- *Requesting only maintenance level funding.*

TST CORRECTIONS COORDINATOR

- Program Description: Coordinates all TST-funded and related behavioral health programs in the Correction Facility and represents Corrections on a variety of behavioral health-related committees, etc.
- Historical Funding & Data:

	Budget	Actual	Variance	Number Served in Year	Other
2019	\$172,685	\$141,261	\$31,424	Separate data not collected for this program; this position coordinates all other TST-funded programs in Corrections facility	
2020	\$176,668	\$112,257	\$64,411		
2021	\$152,042	NA	NA		

TST CORRECTIONS COORDINATOR

Key Issues:

Budget Change – Requesting only maintenance level funding.

COVID-19- How has your program adapted to the current state of the pandemic? Please explain increases or decreases in demand for services and impact on your budget request. Have you made service changes as a result of COVID that are likely to remain in place?

- *This position became much busier with most of the TST funded and all the non-TST funded jail programs being halted when the facility closed to all non-essential staff, contracted providers and volunteers in March 2020.*
- *The initial focus was to resume the Chemical Dependency Program, as quickly as possible, so participants could continue their treatment and complete the program. This was accomplished through much trial and error. We had 36 successful graduates of CDP.*
- *There was continual contact with defense, prosecutors and the courts regarding the current status of programs and what was and wasn't up and running.*
- *Early October 2020 I requested a bid to set up programming computers in each of the four dorm classrooms and in the Options' classroom to allow for more reliable virtual programming. This was an extensive project that was partially funded by CARES and the rest was from the Correction Bureau's budget. This project required working with our IT department and an outside contractor to set up and install the programming computer and monitor equipment in all the classrooms on a separate network from the County Network. The project was fully completed at the end of December 2020. Virtual programming, both TST, Non-TST funded, and Volunteer programming resumed January 2021.*
- *With programming moving to virtual, this increased my workload quite a bit. Intake forms, program materials and program questions from the participants were now being fielded and provided to the participant by me. These were always things that the program provider would take care of and/or handled when they came in to conduct the in-person program session.*
- *There may be some virtual services that will remain in place, but most providers have expressed their desire to return to in-person programming as soon as possible.*

Other Goals/ Context (optional)

- *The goal is to continue to provide as much programming to the incarcerated population as possible. Programming provides the opportunity to educate, learn skills for success, and work on a re-entry plan for releasing back into the community. As the TST Coordinator I strive to ensure all programming, TST, Non TST, and volunteer, provides coordinated services and learning to our incarcerated populations.*

2022-2023 Budget Preview:

- Requesting only maintenance level funding.

PRETRIAL SERVICES

- Diversity, Equity & Inclusion
- Pretrial Services Diversion



DIVERSITY,
EQUITY
AND
INCLUSION
(DEI)

Current:

- Evidence based-practices
 - National Association of Pretrial Services Agencies (NAPSA) Diversion Performance Standards and Goals
 - Center for Effective Public Policy Diversion 101 series
- Trainings
 - Implicit Bias- Washington Counties Risk Pool
 - NAPSA 2020 Conference & NAPSA and the Texas Association of Pretrial Services (TAPS) Spring Regional 2021 Conference
 - Pretrial Executive Network Symposium- NAPSA and NIC focus on DEI and Leadership
- Advancing Pretrial Policy & Research initiative

Ongoing:

- Advancing Pretrial Policy & Research initiative continued
- Evaluate data, identify gaps, and focus on systemic improvement

DIVERSION PROGRAM DEMOGRAPHICS

Pretrial Services Diversion Program continues to maintain transparency of program data and serves as a Research Action Site for the Advancing Pretrial Policy and Research initiative with the Center for Effective Public Policy to ensure inclusivity.

Race	Referrals	Enrollments
White	74%	74%
Black	11%	13%
American Indian	3%	2.5%
Asian/Pacific Islander	5%	3.5%
Multiple Races	3%	3.5%
Other	4%	3.5%

Ethnicity	Referrals	Enrollments
Hispanic	4%	5%
Non-Hispanic	96%	95%

Housing Status	Referrals	Enrollments
Housed	76%	71%
Transient	24%	29%

Gender	Referrals	Enrollments
Male	58%	57%
Female	41.3%	41.7%
Non-Binary	0.7%	1.3%

Age	Referrals	Enrollments
18-24	26%	31%
25-54	72%	68%
55+	2%	1%

PRETRIAL SERVICES DIVERSION

- Program Description:The Pretrial Services Diversion Unit provides needs assessments, referrals to community resources, monitoring in the community and case management services to justice-involved individuals with behavioral health disorders.
- Historical Funding & Data:

	Budget	Actual	Variance	Number Served in Year	Other
2019	\$101,571	\$53,913	\$47,658	31	Launched mid-2019
2020	\$120,755	\$93,767	\$26,988	68	Continuous services provided throughout COVID-19, but pandemic impacts resulted in no program referrals from April-May and did not add random urinalysis testing as originally planned
2021	\$314,683	NA	NA	NA	Added funding in January 2021 for 2 additional FTE to expand to pre-charge diversion. Hired and onboarded 2 FTE in March 2021

PRETRIAL SERVICES DIVERSION

Key Issues:

Budget Change (if other than maintenance level)- If you are requesting additional funding for this program, what will it cover? What unmet need will be met or how will the program's performance improve?

- *Requesting maintenance level only*

COVID-19- How has your program adapted to the current state of the pandemic? Please explain increases or decreases in demand for services and impact on your budget request. Have you made service changes as a result of COVID that are likely to remain in place?

- Providing full case management services to program participants both in-person and remotely
- Expanded post-charge diversion services to District Court
- Experienced a decrease in program referrals and enrollments since the pandemic due to systemic criminal justice system operational delays and limitations; however, the demand in services is still present
 - Expect an increase in back logged cases being referred as communities continue to re-open from the pandemic and become more operational
 - Pre-charge diversion will also assist with the current criminal justice system back log

Other Goals/ Context (optional)

- Finalize the pre-charge diversion framework, policy, and procedures
- Begin receiving pre-charge referrals and enrollments
- Thurston County Resource Hub

2022-2023 Budget Preview:

- Pretrial Services Diversion is requesting maintenance level funding to maintain 3 FTE to provide pre-charge and post-charge diversion services in both Thurston County Superior and District Courts.

PROSECUTING ATTORNEY'S OFFICE

- Diversity, Equity & Inclusion
- Diversion & Treatment Court Support



DIVERSITY,
EQUITY
AND
INCLUSION
(DEI)

With respect to DEI, what has your program/ office/ department accomplished since last year? What is planned for the next year? Anything you are excited about or proud of? What are the main barriers to this work?

- Developed internal Equity and Justice committee
- Modified hiring practices and interview panels based on Equity and Justice committee recommendations
- Added diversity of DPAs and support staff
- For 2021-2022 incorporate committee recommendations into e-prosecutor for improved data tracking
- Challenges: improve public understanding of disparity v. disproportionality in criminal justice

PAO DIVERSION AND TREATMENT COURT SUPPORT

- Program Description: Screen cases for and make referrals to treatment courts and other behavioral health diversionary options; serve as essential member of treatment court team by providing serving as prosecutor for treatment court cases.
- Historical Funding & Data:

	Budget	Actual	Variance	Number Served in Year	Other
2019	\$451,245	\$371,280	\$79,965	Data collected via treatment courts	
2020	\$421,245	\$337,376	\$83,869	Data collected via treatment courts	
2021	\$400,000	NA	NA	NA	Reduced budget in 2020 due to underspending

PAO DIVERSION AND TREATMENT COURT SUPPORT

Key Issues:

Budget Change (if other than maintenance level)- No change requested.

COVID-19-

COVID-19 has greatly limited the number of referrals that can be initiated in Superior Court. The felony backlog is over 1000 referrals. Many of these referrals would be appropriate for a diversion or treatment court alternative and our inability to charge them has substantially reduced referrals to alternative treatment courts (Drug/DUI Court, Mental Health Court, Veteran's Court). The PAO is adapting to this impact by increasing the utilization of PTS for pre-charge Diversion cases. We anticipate an increase in the number of treatment court referrals as we work through the COVID backlog.

2022-2023 Budget Preview:

- *At this time, we anticipate a status quo budget request (\$400,000 per year); however, if pre-charge Diversion greatly increases beyond the current DPA time for TST caseload, there may be additional funds requested to cover additional TST case time.*

PUBLIC DEFENSE

- Diversity, Equity & Inclusion
- Treatment Court Support
- Public Defense Social Services



DIVERSITY,
EQUITY
AND
INCLUSION
(DEI)

TCPD serves all treatment courts by providing direct representation of clients both attempting to enter the programs and continued representation throughout each specific program. TCPD attorneys are responsible for advocating for all our clients no matter their background, race, gender, or any other underrepresented group in our community to gain acceptance into a treatment Court based on an individualized need specific to each one of our clients.

Although we are not the “gate keeper” for acceptance into a therapeutic court, our attorneys and staff are committed to advocating for any and all clients acceptance into a therapeutic court if eligible.

PUBLIC DEFENSE TREATMENT COURT SUPPORT

- Program Description: Screens cases for and makes referrals to treatment courts; serves as essential member of treatment court team by providing legal defense to participants.
- Historical Funding & Data:

FY	Budget	Actual	Variance	Number Served in Year	Other
2019	\$264,672	\$265,458	(\$786)	Data collected via treatment courts	
2020	\$282,116	\$221,435	\$60,681	Data collected via treatment courts	<i>Variance reflects COVID-19 Pandemic impact</i>
2021	\$242,317	NA	NA	NA	

PUBLIC DEFENSE TREATMENT COURT SUPPORT

Key Issues:

COVID-19:

Expenses/Operations

- COVID-19 has impacted our treatment Courts in a variety of ways. Due to the health concerns, treatment Courts were forced to make difficult decisions which included suspension of new participants entering, remote calendars, and periods of less frequent Court interactions. Our eligible and participating clients faced many challenges without the opportunity or structure provided by all our therapeutic Courts during non-COVID operations.
- With increased remote working hours for attorneys and staff, it's been challenging to maintain the same degree of attorney/client communication and relationships. Access for clients to visit the office and stay engaged has also contributed to be challenging.
- Criteria for entry into Therapeutic Courts continues to be a point of frustration amongst staff. Our public defender staff express frustration over the criteria and process for gaining agreement and acceptance for willing clients to enter the appropriate treatment Court.

Demand for Services

- Despite lower overall numbers of participants, we believe demand for all TST funded programs remains high. State v. Blake impacts have had minimal impact on our Drug Court numbers and we continue to experience high numbers of acutely mental ill clients becoming justice involved.

Other Goals/ Context:

- Continue to expand eligibility criteria for all Courts and reduce referral times
- Establish objective risk and initial suitability screenings early on to assist attorneys
- Incorporate dispute resolution resources in all therapeutic courts

2022-2023 Budget Preview:

- *Requesting maintenance level funding of \$245,000 per Fiscal Year (\$490,000 for biennium)*
- *Includes Public Defense & Contracted Attorneys Indigent Defense Representation, Legal & Non-Legal Support Staff and Internal Fees*

PUBLIC DEFENSE SOCIAL SERVICES

- Program Description: The Social Services Specialist embedded in Public Defense connects individuals with identified or unidentified behavioral health needs to treatment services and other necessary supports.
- Historical Funding & Data:

FY	Budget	Actual	Variance	Number Served in Year	Other
2019	New program in 2021				
2020					
2021	\$99,019	NA	NA	NA	New position in 2021; position filled in March 2021

PUBLIC DEFENSE SOCIAL SERVICES

Key Issues:

COVID-19: The impacts of the COVID-19 Pandemic on the Thurston County criminal justice system have significantly increased the number of backlogged cases and reduced accessibility to client support services, including critical behavioral health services for TST eligible clients. This trend will continue through 2022 and into 2023. We anticipate the need for the Social Services Specialist (SSS) efforts to identify and coordinate TST eligible client behavioral health services requirements to significantly increased during this period.

Other Goals/Context

- Our SSS position has already established strong working relationships with community partners and fellow justice stakeholders in developing the position
- Internal client referral processes are complete and clients are being served daily
- Continue to develop and expand the Social Services Program for TST eligible clients.
- Expand key partnerships with local service providers and justice stakeholders and identify new partners including the Thurston County Resource Hub
- Closely monitor performance measures and program data to determine the need for additional resources.

2022-2023 Budget Preview:

- *Requesting maintenance level funding of \$101,500 for Fiscal Year 2022 and \$104,000 for Fiscal Year 2023* (\$205,500 for biennium)*

** Assumes average 2.5% COLA increases for salaries and benefits*

DISTRICT COURT

- Diversity, Equity & Inclusion
- Mental Health/Veterans Court
- Intensive Supervision Probation Counselor



DIVERSITY,
EQUITY
AND
INCLUSION
(DEI)

With respect to DEI, what has your program/ office/ department accomplished since last year? What is planned for the next year? Anything you are excited about or proud of? What are the main barriers to this work?

Thurston County District Court is committed to diversity, equity, and inclusion. Though the programs within the court cannot solicit participation, District Court continues to be proactive in our approach to meeting the needs of everyone referred to our programs.

- Commitment to the care provided for all participants.
- Building trust, integrity, respect, empathy, and emotional safety.
- Remaining proactive and open to education and learning.
- Training and consultation on racial equity and diversity.
- Identifying barriers and include goals that align with participant needs.

MENTAL HEALTH/ VETERANS COURT

- Program Description: Mental Health Court is a treatment court for adults charged in Thurston County with criminal activity whose behavior is related to, or affected by, mental illness. Veterans Court is a treatment court for veterans charged in Thurston County with criminal activity whose behavior is related to, or affected by, mental illness and/or substance use disorder.
- Historical Funding & Data:

	Budget	Actual	Variance	Number Served in Year	Other
2019	\$510,520	\$510,195	\$5	MH Court: 51 Vets Court: 36	
2020	\$525,964	\$479,234	\$46,730	MH Court: 43 Vets Court: 25	
2021	\$497,502	NA	NA	NA	Current, 32 active participants with six (6) additional participants being accepted and awaiting formal entry.

MENTAL HEALTH/ VETERANS COURT

Key Issues:

Budget Change (if other than maintenance level)- If you are requesting additional funding for this program, what will it cover? What unmet need will be met or how will the program's performance improve?

- No additional funding requested for 2022
- Additional funding is requested in 2023 for a permanent Care Coordinator position
 - The program had a decline in participation in 2020 due to program staffing changes and COVID-19 related impacts detailed below. Full staffing and progressive adjustments to program needs have seen immediate improvements in referral and acceptance processes.
 - Many transitions internally and externally will be impacting the program, aiding to increased case referrals establishing the need for additional resources provided by the Care Coordinator. In addition, the following predicts continued need for this support:
 - The Court has established a means of prioritizing and addressing backlog cases.
 - Ongoing communication with justice partners has re-established the option and opportunity for client involvement in the program.
 - Recent legislative changes and impacts lend to anticipated needs for this position.

COVID-19- How has your program adapted to the current state of the pandemic? Please explain increases or decreases in demand for services and impact on your budget request. Have you made service changes as a result of COVID that are likely to remain in place?

- The COVID-19 pandemic has resulted in a decrease in participation through 2020 and early 2021, with active participants at 27 in May, 2021. Staffing changes in early 2021 also resulted in decreased processing of referrals. An opportunity was provided through this process. Staffing has been reached with progressive-minded, results-oriented personnel with a passion for serving our community. Through this, not only could processes be re-evaluated systemically within the program, but a new line of advanced communication could be established with our justice partners and stakeholders. The program has made progressive changes to meeting the needs of clients in a meaningful way. This includes:
 - Improvements in the internal referral process; reducing the timeframe between referral and entrance into the program from 2-6 months to 10-14 days.
 - Reducing common barriers to program participation while continuing to provide necessary clinical information.
 - Assignment of a Care Coordinator to a participant as soon as the participant is accepted into the program, allowing for resource needs to be provided more efficiently prior to finalization of court documentation.
- The program will be continually evaluating and improving processes and participant care to support successes of participants.

Other Goals/ Context (optional)

- District Court's goal is to provide increased opportunity of participant involvement through the approval of a Care Coordinator position within the Mental Health and Veterans Court program. This position will aid in providing access to needed resources for additional participants through the program in a positive, meaningful way. This also allows for options in process changes to allow for earlier, as well as expansive, support to the participants through this process.

2022-2023 Budget Preview:

- District Court is requesting additional funding (beginning January, 2023) in the amount of \$106,168 for ongoing salary and benefits, and a one-time equipment cost for a permanent Care Coordinator.

INTENSIVE SUPERVISION PROBATION

- Program Description:The Intensive Supervision Probation Counselor (ISPC) serves individuals on probation with a diagnosed mental health or substance use disorder to promote stronger connections to treatment and recovery support services.
- Historical Funding & Data:

	Budget	Actual	Variance	Number Served in Year	Other
2019	\$153,102	\$81,410	\$71,692	35	Program launched mid-2019
2020	\$158,840	\$119,461	\$39,379	61	Maintaining active caseload of 40-42 clients
2021	\$152,375	NA	NA	NA	Maintaining active caseload of 40-42 clients

INTENSIVE SUPERVISION PROBATION

Key Issues:

Budget Change (if other than maintenance level)- If you are requesting additional funding for this program, what will it cover? What unmet need will be met or how will the program's performance improve?

- *Additional funding is requested to support the hiring of a permanent Intensive Supervision Probation (ISP) Counselor II.*
- *This position would offer an opportunity to expand the services of the department, meeting the goals of providing increased and necessary resources to supporting clients and the community.*
- *A need for this resource and level of supervision was identified with the approval of an ISP Counselor in 2019. This need was confirmed after the caseloads were quickly identified, and the current ISP Counselor has maintained maximum capacity of the caseloads. The improved service to high-needs clients has had a positive impact on probationers through this process.*

COVID-19- How has your program adapted to the current state of the pandemic? Please explain increases or decreases in demand for services and impact on your budget request. Have you made service changes as a result of COVID that are likely to remain in place?

- *In response to the COVID-19 pandemic, the Probation Office relocated to the former administrative area of the jail located on the lower level of Building 3. This option provided a safe environment for counselors and clients, allowing for distancing and separation by glass so counselors could continue to provide service in-person. It was identified that the environment may not be conducive to some clients, due to the jail setting. Meeting rooms in the main lobby of the District Court have been made available for counselors to meet with clients in a confidential, comfortable setting.*
- *Though many aspects of the courts have slowed down due to COVID-19 related guidance and safety requirements, the need for continued ISP counselor services has been increasing; ISP caseloads have remained at limit through the pandemic. Impacts of the pandemic have been prevalent in the clients reporting to the counselor, with increased needs for counseling and treatments in addition to existing mental health issues. As ISP caseloads have remained at capacity, ISP referrals must be sent to other probation caseloads.*

Other Goals/ Context (optional)

- *District Court's goal is to be able to continue providing a valuable service to our community through the expansion of the ISP services. This would allow for an increased provision of resources to those in need, with a counselor specializing in service for those with mental health or substance abuse issues. Through this, more data can be collected to reflect the positive impacts of this position while looking towards progressive means of service and support.*

2022-2023 Budget Preview:

- *District Court is requesting additional funding in the amount of \$129,384 in 2022 for salary, benefits, equipment, and resource support for a new ISP Counselor II; \$129,720 for 2023; total new funding for the biennium is \$259,104. District Court will offer a return in previously allotted yearly funds of \$31,212, resulting in total expenses with the addition of this position of approximately \$98,000 per year. There will be no increase in operational costs, as this will be shared between the two ISP Counselors.*

SUPERIOR COURT

- Diversity, Equity & Inclusion
- Proposed New Program: Safe Babies Court Community Coordinator
- DUI/ Drug Court
- Family Recovery Court
- Domestic Violence Case Coordinator



DIVERSITY,
EQUITY
AND
INCLUSION
(DEI)

With respect to DEI, what has your program/ office/ department accomplished since last year? What is planned for the next year? Anything you are excited about or proud of? What are the main barriers to this work?

Thurston County Superior Court continues to seek training opportunities and education that support individuals to meet them where they are and to provide the best service while ensuring that our programs are inclusive.

Additionally, the Court continues to look for ways to ensure that our hiring practices and teams are diverse, equitable and inclusive.

PROPOSED NEW PROGRAM: SAFE BABIES COURT



Program Description: The Safe Babies Court Team serves families with children between birth and age three who are under the court's jurisdiction due to allegations of abuse or neglect.

Key Issues:

Community Need- How does this proposal address an unmet need in the community? Please cite the 2021 TST opportunity analysis or other specific data on gaps.

This child-centered approach transforms how courts, child welfare agencies, and community partners work collaboratively to ensure that babies and toddlers benefit from community supports, services, and connections critical to their well-being and development. The Thurston County Safe Babies Court works with some of the most vulnerable families in our community to support this healthy development and ensure timely placement of these young children into safe, permanent homes. By embracing families in a team approach and applying the science of early childhood development, this generation-changing approach can alter the entire life trajectory for these kiddos, prevent future court involvement, and ultimately result in happier, healthier communities

Evidence Base- What is the research or evidence base supporting this proposal? What defines success in this model?

During the first three years of a child's life their brain undergoes an explosive period of development. In fact, baby's brains produce more than a million neural connections every second. This rapid period of brain-building makes the relationships, experiences, and environment of a child during those years incredibly important in creating the roadmap for the rest of their lives. Infants and toddlers raised in environments that promote interpersonal connection, self-regulation, age-appropriate learning, and optimal brain development are more likely to grow up being better able to navigate throughout their lifespan.

COVID-19- How will COVID impact demand for this new program? In what ways has COVID influenced the program design?

We anticipate an increase of eligible families due the stressors of the pandemic.

2022-2023 Budget Preview:

The Safe Babies Court Coordinator is currently funded by the Zero to Three Safe Babies grant. The second year of this grant is set to expire on 9/30/22. We are requesting funding for 15 months (October 2022 through December 2023 for the continuation of this program should the grant not be extended. Approximate cost for salary and benefits: \$100,000.

DUI/ DRUG COURT

- Program Description: DUI/ Drug Court is a court-supervised, comprehensive treatment court program that is voluntary for non-violent adult felony offenders whose crime is related to or directly caused by substance use.
- Historical Funding & Data:

	Budget	Actual	Variance	Number Served in Year	Other
2019	\$582,847	\$488,474	\$94,373	Drug Ct: 139 DUI Ct: 12	
2020	\$613,590	\$490,231	\$123,359	Drug Ct: 120 DUI Ct: 7	
2021	\$542,811	NA	NA	NA	Reduced professional services in budget due to underspending

DUI/ DRUG COURT

Key Issues:

Budget Change (if other than maintenance level)- DUI/Drug Court Program is requesting maintenance level budget.

COVID-19- How has your program adapted to the current state of the pandemic? Please explain increases or decreases in demand for services and impact on your budget request. Have you made service changes as a result of COVID that are likely to remain in place?

- *The DUI/Drug Court program has continued operation throughout the pandemic. As a result, participants continued to graduate from the program (our most recent graduation rate was 85%), however entries into the program have taken a steep decline with only 17 participants entered in 2021 and a current census of 39. As a result of the falling census, the number of treatment, toxicology and other ancillary services has declined impacting utilization of all fund sources dedicated to funding those services.*
- *Changes to the DUI/Drug Court over the last year include a mix of virtual and in-person SUD treatment services, virtual court hearings transitioning to multiple smaller in-person hearings with limited number of participants. Virtual recovery support services and recovery support meetings. Other changes included the on-boarding of new a case management system, Connexis Cloud. This system has allowed for real time data reporting and communication between DUI/Drug Court team members and participants. This system has also allowed for remote supervision when participants have had to quarantine or were not otherwise able to report to the building.*

Other Goals/ Context (optional)

- *Work to rebuild the program census , work with other Superior Court therapeutic programs to coordinate treatment and recovery support services.*

2022-2023 Budget Preview: Requesting maintenance level funding for this program, no additional requests.

FAMILY RECOVERY COURT

- Program Description: FRC is a problem- solving court program for parents with a substance use disorder whose children are in the dependency system due to a substantiated child abuse or neglect investigation.
- Historical Funding & Data:

	Budget	Actual	Variance	Number Served in Year	Other
2019	\$196,300	\$155,401	\$40,899	23	
2020	\$202,857	\$161,957	\$40,900	21	
2021	\$212,392	NA	NA	NA	Reduced professional services in budget due to underspending; also added funding for HeartStrides participation

FAMILY RECOVERY COURT

Key Issues:

Budget Change (if other than maintenance level)- If you are requesting additional funding for this program, what will it cover? What unmet need will be met or how will the program's performance improve?

- The Family Recovery Court Program is requesting maintenance level budget plus addition of new FTE in 2023 (see below).

COVID-19- How has your program adapted to the current state of the pandemic? Please explain increases or decreases in demand for services and impact on your budget request. Have you made service changes as a result of COVID that are likely to remain in place?

- FRC was prepared at the onset of COVID-19 to implement alternative procedures to maintain program operations. The following are specific mechanisms FRC implemented during COVID-19
 - Utilizing the sober support social media platform, "In The Rooms", FRC created a private group where participants completed weekly activities relating to stress management, mental health and parenting skills. This platform also allowed access to online sober support meetings, peer support, and crisis intervention. While this remains a useful tool for participants it is no longer required as many meetings and SUD service providers have resumed in person groups.
 - During the height of the pandemic court hearings and most treatment services (including EMDR) were conducted via Zoom. Since June 29, 2021, FRC has returned to in person hearings for participants and select professionals.
 - Processes for referrals, intakes, level applications, and other participant reporting were conducted via phone, email and post mail much of remains the same however, intakes and orientation have resumed being conducted in person.
- COVID-19 has not significantly impacted program costs however it has highlighted the need for more streamline SUD services and increased the demand for program services. The rising rates of substance use, domestic violence, child abuse, homelessness, and poverty connected to the circumstances of COVID-19 has increased the number of families entering the child welfare system. With the return to in person learning in the fall of 2021 this number is anticipated to rise due to the ability for increased reporting. Due to the latest reporting period for 2020/2021 on the Inside Courts Interactive Dependency Timeliness Reports Thurston County shows 94/95% of children removed from care were due to abuse or neglect caused by alcohol and substance abuse.

Other Goals/ Context (optional)

- The court is planning to implement a structural change in the way it offers substance use disorder treatment services to FRC participants to better align with the therapeutic courts best practice standards. FRC is preparing a Request for Proposal to the Thurston County substance use disorder (SUD) treatment provider community in solicitation of proposals for a single SUD treatment provider for services to FRC participants effective January, 2022. The structural change is based on the need of our participants to receive a comprehensive continuum of care, timely access to appropriate treatment that matches assessed needs and integrated treatment of co-occurring substance use and mental health disorders. This change will also provide our participants with timely medication-assisted treatment guidance, in house alcohol/drug testing, family-centered, gender/culturally responsive, evidenced based manualized treatment as well as standardized treatment provider qualifications. Additionally, this change will increase participant comradery, provide a greater ability for consistency in staffing and decrease confusion in regard to participants navigating the process of receiving SUD services.

2022-2023 Budget Preview: Requesting maintenance level funding with the addition of a FRC/Safe Babies Court Program Manager in 2023. This manager would assist us in providing a continuity of program oversight and improve program efficiency, alignment with best practices and assist in support with the increase census due to the rise in the number of families entering the child welfare system as a result of the circumstances associated with the COVID-19 pandemic. Approximate cost: \$105,000, salary and benefits.

DOMESTIC VIOLENCE CASE COORDINATOR

- Program Description:The DV Case Coordinator provides monitoring, case coordination, and referrals in domestic violence cases. The DV Case Coordinator monitors compliance with court-ordered domestic violence treatment, including ensuring that individuals are assessed for and connected to mental health and substance use treatment and services.
- Historical Funding & Data:

	Budget	Actual	Variance	Number Served in Year	Other
2019	\$51,039	\$48,085	\$2,955	41	
2020	\$54,246	\$57,471	-\$3,225	51	
2021	\$61,927	NA	NA	NA	

DOMESTIC VIOLENCE CASE COORDINATOR

Key Issues:

Budget Change (if other than maintenance level)- If you are requesting additional funding for this program, what will it cover? What unmet need will be met or how will the program's performance improve?

- *Domestic Violence Case Coordinator is requesting maintenance level budget.*

COVID-19- How has your program adapted to the current state of the pandemic? Please explain increases or decreases in demand for services and impact on your budget request. Have you made service changes as a result of COVID that are likely to remain in place?

- *The Domestic Violence Protection Order Compliance Reviews resumed the end of May 2020. There has been an increase in filings of Domestic Violence Protection Orders during the Pandemic, which has increased the Domestic Violence Case Coordinator's case load. Domestic Violence Protection Order Court and Domestic Violence Compliance Review Court have been operating via Zoom and just recently appearing in person has become an option as well. Appearing by Zoom will continue to be an option, at least through the end of 2021.*
- *Domestic Violence Treatment Providers have been operating virtually and some providers have resumed in-person services. The need for Domestic Violence Treatment has increased during the Pandemic and unfortunately one Thurston County Provider shut their doors in December of 2020 due to a medical emergency, and another provider has been out due to a serious case of Covid-19. Recently one new Domestic Violence Treatment Provider began offering service in Thurston County. Thurston County Domestic Violence Treatment Providers have been working together to the best of their ability to make sure everyone who needs services is getting them, it is taking longer to get enrolled in services now than it did prior to the Pandemic.*

Other Goals/ Context (optional)

- *A new funding opportunity with CJTA is assisting people with paying for Domestic Violence Treatment. The criteria for someone to get assistance is they need to have a diagnosed Substance Use Disorder, be court ordered to do Domestic Violence Treatment and Substance Use Disorder Treatment and they must have a Criminal Case through District or Superior Court. The funding helps pay for the Domestic Violence Assessment and Domestic Violence Treatment. The Domestic Violence Case Coordinator will continue to research additional assistive funding options as paying for Domestic Violence Treatment continues to be one of the biggest barriers to success for participants.*

2022-2023 Budget Preview: Requesting maintenance level funding, with no additional requests.